

# Scale and the Origins of Structural Change\*

## PRELIMINARY, DO NOT CITE

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### Abstract

This paper extends the three major facts of long run structural transformation – (i) sectoral reallocations, (ii) rich movements of productive activities between home and market, and (iii) an increase in the scale of productive units – and develops a model based on scale technologies to understand and explain them within a unified framework. The crucial distinction between industry, services, and home production is the scale of the productive unit. Scale technologies give rise to industrialization, and the marketization of previously home produced activities. The rise of mass consumption leads to an expansion of industry, but a reversal of the marketization process for service industries. Finally, the later growth in the scale of services leads to a decline in industry and a rise in services.

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# 1 Introduction

“The rate of structural transformation of the economy is high. Major aspects of structural change include the shift away from agriculture to non-agriculture pursuits, and, recently, away from industry to services; a change of the scale of productive units, and a related shift from personal enterprise to impersonal organization of economic firms, with a corresponding change in the occupational status of labor.” (Kuznets, 1971, 2)

The process of structural transformation is one of the most salient facts of economic development. As suggested by Kuznets, there are three key aspects of this transformation: (1) the movements of production across broadly defined economic sectors, (2) the shift of activity between home and market production, and (3) the increase in scale of productive units. This paper extends evidence on these three observations, and develops a model that unifies them.

Each of these facts can have important ramifications for growth, and overall secular trends of development. When production technologies differ across sectors, the distinction between sectors is economically meaningful, and reallocations across sectors can have important impacts on long run growth prospects, relative prices, and relative wages.<sup>1</sup> The distinction between home and market production is also relevant, since the vast majority of home production is not included in national income accounts. Home production also affects labor supply decisions, and in turn marital and fertility decisions, all of which show interesting dynamics over development. The scale of productive units can have consequences for the effects of financial frictions on development. Specifically, fixed costs or a minimum scale can exacerbate the problems of financial frictions<sup>2</sup>

In our theory, scale technologies are the origin of structural change; a model designed to be consistent with cross-sectoral and secular evidence on the scale of productive units has strong predictions for the movement of production between sectors and between home and the market that are consistent with the data. Scale has this central role for two reasons.

First, we show that the scale of production is the primary technological difference distinguishing the goods and service sectors. Indeed, we argue that scale is the most consistent and meaningful basis of classification. Production that is most efficient when produced on a very large-scale tend to be categorized as goods, while smaller scale production is often

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<sup>1</sup>So for example, Acemoglu and Guerrieri (2006), Alessandria and Kaboski (2006), Baumol (1967), Buera and Kaboski (2006), Hansen and Prescott (2002), and Hsieh and Klenow (2007).

<sup>2</sup>Fixed costs or a minimum scale can exacerbate the problems of financial frictions. See, for example, Banerjee and Newman (1993), Lloyd-Ellis and Bernhardt (2001), and Buera and Shin (2006).

categorized as services. So, for example, custom dress-making and tailoring are services, while mass apparel production is industry.

Second, scale affects decisions on home vs. market production. The large scale of manufacturing makes modern home production of these goods irrelevant. In contrast, an important margin between home production and smaller-scale, market services exists. Market services lead to higher utilization of indivisible, specialized intermediates, but home production offers other utility benefits. So, for example, the public bus requires less capital per passenger than home production using a private automobile.

Thus, scale technologies are at the heart of both the reallocation of production between the home and market, and between sectors. Economic historians argue that the industrialization and the birth of the factory system was associated with the arrival of a series of economically viable, large-scale technologies (e.g., Chandler, 1990, Mokyr, 1994, 2001, Berg, 1994, Scranton, 1997). These modern scale technologies introduced new industries, but also moved existing traditional home production activities to the market (see Reid, 1935). We show that even early on market production involved both industry and services, however. As industrialization continued the range of production and industries in these sectors expands, traditional output, such as agriculture, falls as a share of production.

As development continues, the intermediate scale of services play another important role in structural transformation. As incomes rise, and the costs of intermediates in the production of fall, households begin purchasing these intermediates directly, and home producing using modern technologies, rather than indirectly through market services. The home to market product cycle is therefore reversed in later times with the diffusion of goods to households (see Buera and Kaboski, 2006, and Ramey and Francis, 2006). For example, an activity like laundry was originally performed using a traditional technology (hand-washing), later produced as market services using modern equipment, and has subsequently moved back into the home with the spread of the productive intermediate or durable to consumers.

This reversal of the home-market product cycles is therefore associated with the rise of mass consumption, when consumers purchase goods directly on a widespread scale.<sup>3</sup> By increasing the demand for market goods and decreasing the purchase of services, this spread of intermediates to households not only affects the home vs. market production decision, but also the allocation of market production across sectors. Manufacturing experiences a boom, and the economy experiences a rise in manufacturing relative to services. This is

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<sup>3</sup>Katona (1964) described the mass consumption society as a society in which the “broad masses” consumed a wide range of goods, and generated most of the demand for them. Thus, the term has some presumption of heterogeneity in income or class. Matsuyama (2002) deals with the distribution and productivity conditions necessary for it spread. We instead look at its consequences for sectoral allocations, and home vs. market production

consistent with U.S. experience, in which the peak in the output share of manufacturing corresponds with a peak in the share of consumption expenditures on non-food goods.

Finally, the model predicts that the relative size of the service sector is increasing in the scale of services. Home production of large-scale services is relatively more difficult/costly. We show evidence for the United States that the post-1950 growth in services has been driven by a growth in the scale of services.

This rest of this paper develops the evidence, and formally models this theory of structural transformation. In the next section, we review and extend the facts, including documenting the salient patterns of long run sectoral reallocations of output for a set of 20 developed and developing countries. There we also informally develop the argument of scale as a unifying factor behind these facts. Section 3 develops a model, based on Buera and Kaboski (2006) to crystallize the importance of scale economies, while Section 4 presents its implications for the early dynamics of structural transformation, the growth of industry, and its recent decline.<sup>4</sup> Finally, Section 5 provides a few extensions to the model that generalize its findings.

## 2 Facts of Structural Change

This section documents key facts on three aspects of structural change: sectoral reallocations of production, rich dynamics between home and market production, and growth in the scale of productive establishments.

### 2.1 Sectoral Reallocations

Figure 1 shows an extended long run time series for the United States of the distribution of current price output across the three major sectors of the economy: agriculture, industry and services. The U.S. exhibits several interesting stylized features of sectoral reallocations over development. First, the share of manufacturing in value-added is hump-shaped, with an extended rise followed by a late decline. Second, this peak also coincides well with the onset in the United States of what Katona (1964) described as the “mass consumption society”. This phenomenon was characterized by a rise in households’ discretionary spending and the expanded demand for a wide range of goods and services, durables in particular,

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<sup>4</sup>The bulk of models of sectoral reallocations have trouble producing a quantitatively meaningful rise and decline of industry (e.g., Kongsamut, Rebelo and Xie, 2001, Ngai and Pissarides, forthcoming) without resorting to arbitrary, mechanical assumptions (e.g. Foellmi and Zweimueller, 2005).

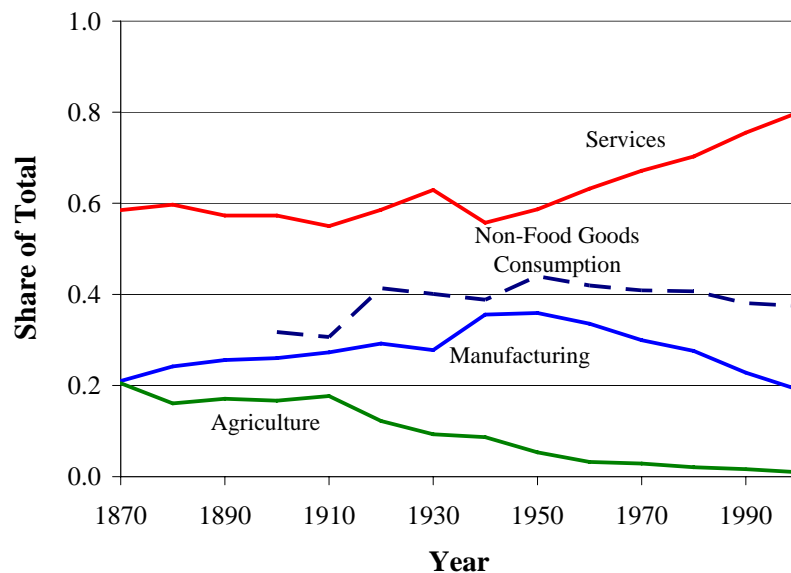


Figure 1: U.S. Nominal Sectoral Share, 1870-2000

from the majority of households.<sup>5</sup> Indeed, in the chart above the peak in manufacturing corresponds with a peak in the share of consumption expenditures on non-food goods.<sup>6</sup> Third, the decline in manufacturing corresponds with a late rise/acceleration in the share of services. The fact that the rise in the output share of services occurs only late in development, while recognized by Kuznets, has been overlooked in the literature (e.g., Maddison, 1987).<sup>7</sup>

The hump shape in manufacturing and late rise in services are true not only for the U.S., and the small group of countries for which Kuznets had long time series, but are common to many countries. Utilizing recent independent work by economic historians, we have

<sup>5</sup>Katona (1964)'s use of "mass consumption" has a double meaning in terms of both quantity of goods, and consumption of the "broad masses". It therefore has some presumption of heterogeneity in income or class. Matsuyama (2002) and Murphy, Shleifer, and Vishny (1989) deal with the distribution and productivity conditions necessary for its spread. We instead focus on its consequences for sectoral allocations, and home vs. market production.

<sup>6</sup>The data previous to 1929 is from Lebergott (1996). The latter data is from the NIPA.

<sup>7</sup>Labor allocations show somewhat different patterns. In particular, the share of agriculture is much larger in labor terms than in output terms in earlier periods. In addition, the fraction of labor in services grows even early on. The patterns for real output are difficult to compare across countries because of differences in base years and base year relative prices.

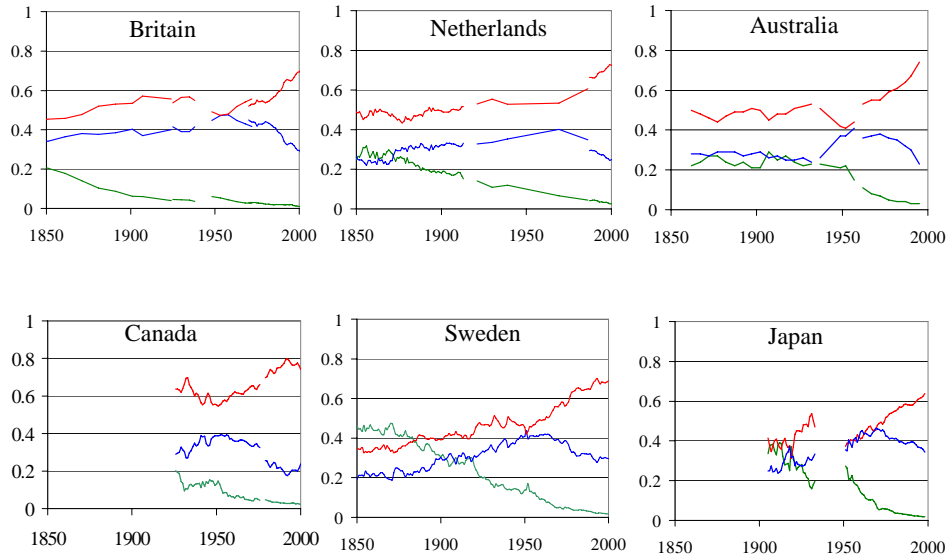


Figure 2: Sectoral Movements, Other Advanced Economies, 1850-2000

assembled reliable nominal share data for 20 countries, covering six continents and different levels of current development. Figure 2 shows these patterns on a common horizontal axis (1850-2000) for six advanced economies: Great Britain, Australia, Canada, Japan, Sweden and the Netherlands. Breaks in the data indicate changes in source data, definitions or coverage. The long term patterns seem to be driven by a common process. Nonetheless, there are differences across countries, with the timing of the peak in manufacturing, for example, varying from as early as 1950 (the United States) to as late as 1970 (Japan and the Netherlands).

Figure 3 illustrates these patterns for several developing countries (Brazil, Mexico, Indonesia and South Korea), with a common time axis of 1900-2000. The qualitative patterns are again evident in each of the countries. The one exception is Indonesia, which has not (yet) experienced a decline in manufacturing or corresponding rise in services.

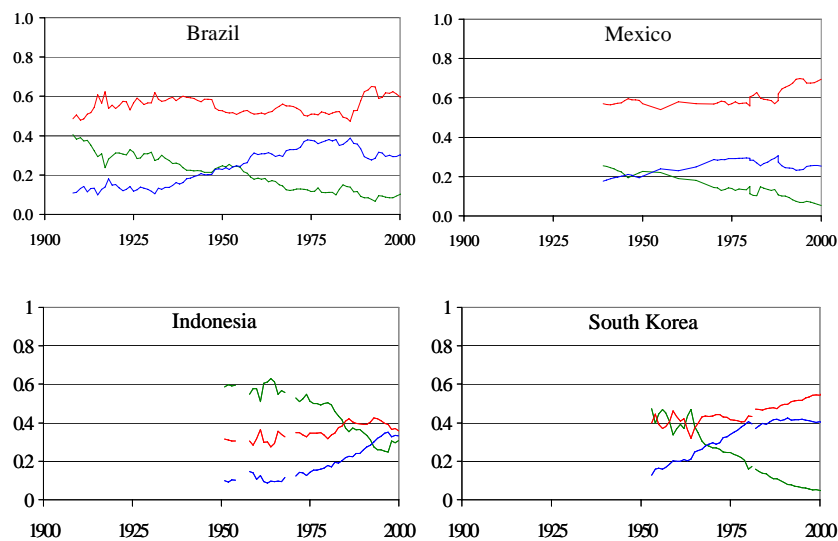


Figure 3: Sectoral Movements, Developing Countries, 1900-2000

## 2.2 Rich Dynamics Home vs. Market Movements

Historically, and even today in less developed economies, it has been difficult to construct truly meaningful national accounts, since they typically only encompass market activities.<sup>8</sup> In these less developed economies, the advent and spread of industrialization involves the marketization of many formerly home-produced activities. In her seminal work on household production, Reid described this process<sup>9</sup>:

“As factory production increased, tasks left the home. At first goods were made in both home and factory. The family gave up home production only as they were able to find a wider market for the products they had to sell. As time went on, one form of production after another, spinning, weaving,

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<sup>8</sup>Owner-occupied housing services and self-consumed agricultural output, particularly important in poorer, agrarian economies, are often imputed into national accounts, but home production of most other goods and services are not.

<sup>9</sup>Reid’s observation was for the United States. Deane and Cole (1967) describe production in pre-industrial Britain, where market transactions were more prevalent, but small-scale production in the home still dominated. Even as industrialization increased market production of textiles, many productive activities were still contracted or "put out" to households.

sewing, tailoring, baking, butchering, soap-making, candle-making, brewing, preserving, laundering, dyeing, gardening, care of poultry, and other tasks have wholly or in part been transferred to commercial production. In addition, child care, education, and the care of the sick are now to a large extent carried on by paid workers. At the present time the urban not the rural family is typical; and urban families are dependent on the market even for subsistence goods.” (Reid, 1935, p. 47)

Two important industries that Reid omits are transportation and trade, both of which became much less home produced over time. Canals, railroads, and, later, mass transportation gradually replaced walking and horse-driven transportation. Similarly, sale of home-produced output at markets became a smaller and smaller fraction of trade, as permanent retailers developed and distribution chains expanded.

Eventually, many of these marketized activities have moved back in the home. Buera and Kaboski (2006) show how many services declined in the twentieth century as important modern technologies and goods diffused to households. Important product cycles include the decline of transportation services, such as railroads, rail lines, and buses with the spread of the private automobile. The automobile was also related to the decline in neighborhood retail services (food, apparel, ice, fuel, dairy, five and dime stores), as was the spread of refrigerators and freezers.<sup>10</sup> Similarly, the spread of washers, dryers, vacuums, microwaves, and other home appliances (see Greenwood et al, 2005) was accompanied by declines in domestic servants, launders, and dry cleaners. Francis and Ramey (2006) cite historical evidence that the spread of many household appliances were associated with increases in household production labor because activities (e.g., bread baking, laundry) moved from market to home production. Many newer activities that have started in the market have also moved toward home production. Examples include the relative decline of movie theaters (spread of televisions, VCRs, and DVD players), mail services (computers, fax machines), and recently internet cafes (computers, cable internet connections).

These examples are quantitatively important. Together, Buera and Kaboski (2006) show that 75 percent of all declining service industries between 1950 to 2000 are associated with identifiable movements toward home production.

### **2.3 Large Scale Technologies**

In the model of the next section, scale could be captured by capital, output, or labor per establishment. In the data, we will focus on workers per establishment as our metric or

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<sup>10</sup>Lagakos (2006) examines the relationship between automobiles and retailing consolidation and productivity in the context of developing countries.

definition of scale. We highlight several facts of scale technologies that are crucial in understanding structural transformation. First, industrialization is linked to the introduction of large scale production methods. Second, the scale of services are much smaller than the scale of goods production, and is the distinguishing feature between the two sectors.. Third, in recent decades, the growth in services has been driven by large scale services.

### 2.3.1 Scale technologies and the industrial revolution

Historians link the industrial revolution with an increase in scale and the rise of the factory system. Still, historians describe a slow process of increasing scale, characterized by the staggered arrival of a series of large-scale technologies (Mokyr, 2001, Scranton, 1997).

Even in the early 18th century, new technologies were increasing the scale in agriculture, and setting the stage for industrial growth. These scale technologies involved important tools and investments, seed drills, iron plows, and threshing machine, and, most importantly, enclosures on land. A bit later, the most influential technologies of the first industrial revolution, e.g. textile milling, iron production, mining, canals, and steam power became increasingly economically viable.<sup>11</sup> All led to increases in the scale of production, and required large capital investments. Similarly, the technologies of the second industrial revolution in the late 19th and early 20th century, such as steel, concrete, paper and chemicals, internal combustion engines, electricity, and food processing, led to even larger scales of efficient production, as did increased mechanization in agriculture (tractors, harvesters, etc.).<sup>12</sup>

Scale technologies were not particular only to manufacturing, however, nor was the industrial revolution solely a story of industry. New scale production methods required both manufacturing and services in their delivery (Chandler, 1990). The figures in the previous section indicate that services were a substantial share of output even early on in industrialization. Services, transportation, retail trade, and wholesale trade, in particular, were important elements even in early industrialization (Mokyr, 1990, Chandler, 1990).

The historical accounts of the scale of early production is supported by 19th century U.S. censuses of manufacturing made available by Atack and Bateman (1999). Most manu-

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<sup>11</sup>Textiles poses as an example of the staggered arrival of technologies, which took over a century to fully move to large scale production. As Mokyr (2001) describes, cotton spinning, carding, bleaching, and printing were mechanized relatively early and moved to factory production, while weaving production remained in the home until the power looms arrival in the 1820s. Combed wool spinning was mechanized early, but the combing process was not mechanized until the mid-19th century. Hand production of worsted wool and linen lasted even longer.

<sup>12</sup>Berg (1994) provides an excellent description of the early development of the factory system. Mokyr (1990) and Chandler (1990) give detailed accounts of technological innovations in the second industrial revolution and how they lead to large scale production .

facturers were still small-scale, with the median establishment employing just three workers in 1850. Still, there were larger scale producers – means are substantially greater than the means, and scale grew in most industries between 1850 and 1870. Also, the scales of industries associated with the new technologies (steel, textiles, paper, engines, farming machinery) were an order of magnitude larger. These industries also tend to have experienced the largest increases in scale from 1850 to 1870. Appendix A presents these data from major industries that can be compared over time data from the 1850 and 1870 census of manufacturers.<sup>13</sup>

In contrast, although the census is only of manufacturers, the smallest scale industries are those most commonly associated with services (dairy, bakeries, crop services, repair shops). For example, there was a large increase in the scale of meat products from 1850 to 1870 that may reflect a transformation of this industry from butchers to meat packers.

### 2.3.2 Large scale goods, smaller-scale services

The fact that manufacturing involves large-scale production, while services utilizes much smaller scale technologies is a salient characteristic in the data.<sup>14</sup> Production performed on a very large-scale yields goods (e.g. commercial software), while smaller-scale production yields services (e.g., custom software). The histograms of establishment size in Figure 4 show services are overwhelmingly small scale relative to industry. Despite the wide variance of scale in industry, the distributions overlap very little. This distinction is true across each broad industry in the goods sector (including agriculture, mining, utilities, and manufacturing) and services sectors (transportation, services, public administration) with the exception of construction, which is typically in the industrial sector, but has many service-like characteristics.<sup>15</sup>

Indeed, we view scale as the most consistent, economically-meaningful, distinction between the goods and service sectors. Over time, classifications of producers have changed as the scale of production has changed. Dean and Cole (1967, pp. 138-139) describe the problems of classification that arose from the “radical transformation” of the structure of the British economy. Many occupations were classified in “retail trade and handicraft” in the

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<sup>13</sup>We include only “major” industries for the sake of brevity, and define these as industries with at least ten establishments in both censuses. This excludes some important large-scale industries with few establishments (e.g., railroad manufacturing), and some industries that were important in only one of the two periods (e.g., gas production and distribution in 1870, but not 1850). As well as some that were dropped due to differences in classification (e.g., books in 1850 vs. miscellaneous publishing in 1870.)

<sup>14</sup>The distinction between the size of firms, determined by contractual arrangements, and the size of establishments/productive units, determined by the efficient scale, is important here.

<sup>15</sup>For example, construction is non-tradable, and much of construction consists of small-scale contractors for which there is a home production margin.

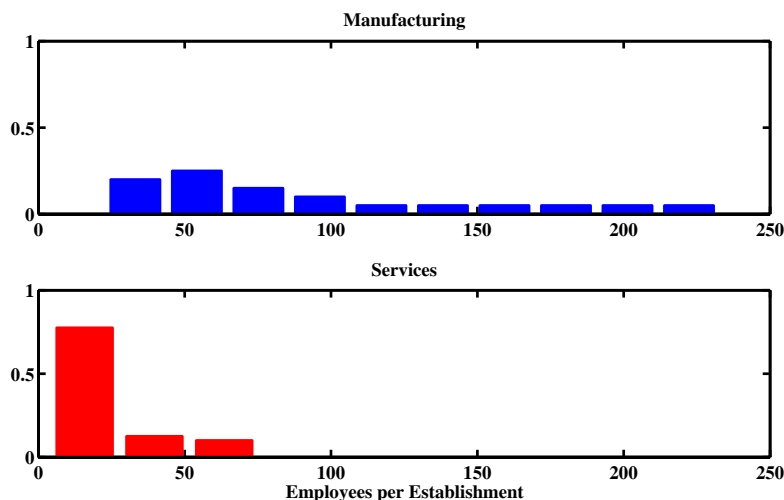


Figure 4: Histogram of Average Size per Establishment (2-digit SIC), US 1974

1831 census (e.g., wood and furniture, shipbuilding, printing, fur and leather, dressmaking, watches, toys and musical instruments, food/drink and also iron founders, weavers, dyers, and paper) were classified as manufacturing in later censuses. At times, scale has been used as an explicit basis for classification.<sup>16</sup>

The scale distinction is economically meaningful because it highlights a technological difference between the sectors.<sup>17</sup> Also, scale affects the home production margin. The economic advantages of large-scale manufacturing pushes production out of small-scale traditional household production. Goods output, which is large scale, has no quantitatively important home production alternative, while small-scale services often involve decisions between home and market production. As the price of goods that lead to scale economies in services fall, many services move back into the home using modern production techniques. These decisions to home produce services affect not only labor supply, and the demand for

<sup>16</sup>For example, in the 1927 census, producers of confectionaries, ice cream and sheet iron were deemed to be manufacturers (as opposed to services) if annual production was at least \$20,000.

<sup>17</sup>We argue that the scale distinction is more fundamental than other distinctions. The examples given show that *tangibility* of output is not exclusive to the goods sector. Moreover, the *tradability* and *storability* of output, two characteristics often cited as distinguishing manufacturing from services, are related to scale, since both are required for centralized large-scale production. Related, Reid (1935) argues that manufacturing is production of form (an object), whereas services are production of circumstance (location, condition, etc.). Clearly, production of circumstance is related to customization, which requires smaller-scale production.

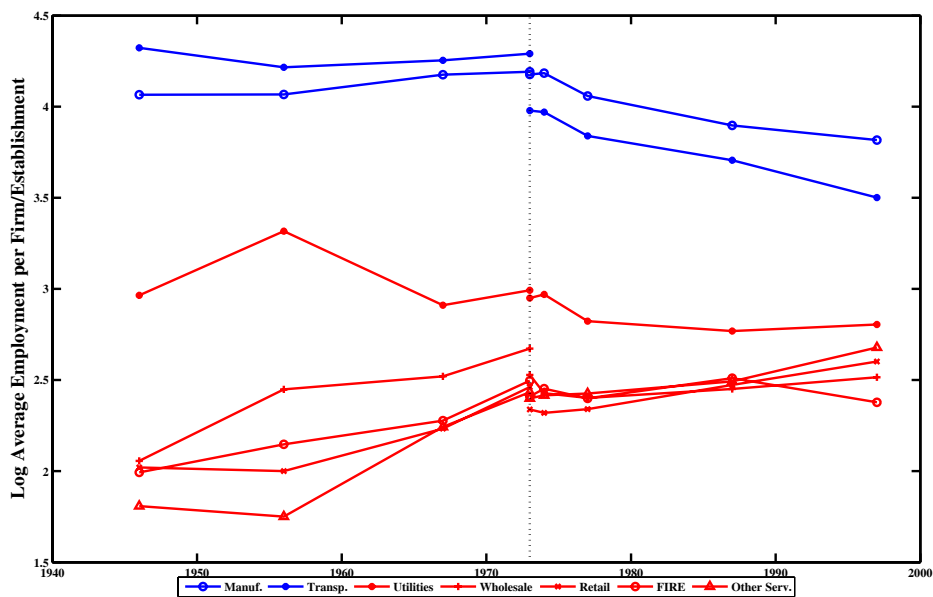


Figure 5: Evolution of Firm/ Establishment Size, US 1947-1997

services, but also the demand for complimentary inputs used in home production. Thus, the introduction of scale technologies, and their falling costs over time, drive both the increase in productive scale, but also changes in output across sectors, and movements between home and market production.

### 2.3.3 Growth in scale of services

During the post-1950 growth in services, the average scale of services has grown, while that of manufacturing has actually declined. Figure 5 displays this by plotting log workers per firm/ establishment for the goods and service sub-sectors over the period.<sup>18</sup> Moreover, at a disaggregate level the growth in the service sector has been dominated by services whose scale has grown, and who are now among the largest scale services. Figure 6 shows that the strong positive relationship in the data between changes in labor income share and changes in (log) workers per establishment from 1947 to 1997. Here each dot represents an 3-digit SIC industry (based on IPUMS 1950 coding, which allows us to link it to data on education levels of workers in each industry). The positive relationship growth-scale relationship is

<sup>18</sup>Data on Figure 5 is from the County Business Patterns. In 1974 there a change from a "reporting unit" (firm) concept to establishment. I vertical line signals this break in the series.

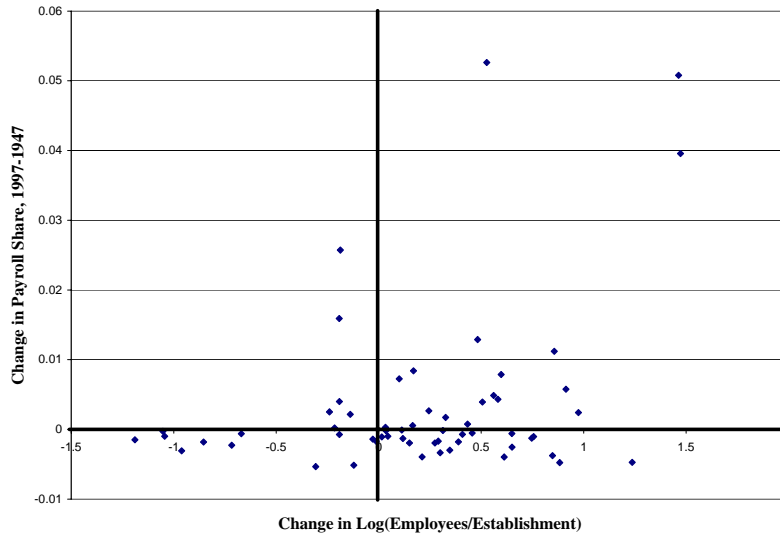


Figure 6: Growth in Services and Growth in Scale

statistically significant, and is not a mere correlate with the relationship between growth and skill intensity observed in Buera and Kaboski (2006).<sup>19</sup> The three outliers in the upper right hand corner (hospitals, non-hospital medical care, and miscellaneous business services<sup>20</sup>) clearly play a large role in the relationship, but a regression that eliminates these observations by dropping the top five and bottom five industries by growth still produces a significant positive relationship.

## 2.4 Summary

We have established seven important facts:

**Fact 1** The hump shape in the value-added share of manufacturing.

**Fact 2** A peak in the consumption share of non-food goods coinciding with the peak in manufacturing.

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<sup>19</sup>Indeed, when one controls for the fraction of workers who are college educated in an industry in 1940 in a regression on labor income growth vs. growth workers per establishment the coefficient on the latter becomes even more significant.

<sup>20</sup>Miscellaneous business services include advertising, duplicating & mailing, building maintenance, credit reporting, employment agencies, and computer/information services in 1997.

**Fact 3** A late rise in the value-added share of services.

**Fact 4** Rich product cycles between home and market production of activities, including the marketization and later demarketization of many services.

**Fact 5** The introduction of large scale technologies identified with the onset of the industrial revolution.

**Fact 6** The difference in the scale of productive establishments distinguishing manufacturing (large-scale) from services (small-scale).

**Fact 7** A growth in the scale of services during the period of service sector growth.

**Fact 8** A strong relationship between the growth in services and their growth in scale.

In the next section we present a model consistent with Facts 5-8, which yields Facts 1-4.

### 3 A Theory of Structural Change

We model the consumption decision over a continuum of discrete wants. Individuals also choose whether to home produce or to procure these wants from the market. Production can be done using a traditional or a modern technology. Production using the modern technology requires the use of fixed amount of intermediate manufactured goods in combination with labor to produce up to a maximum scale. To satiate each want requires the use of both manufactured goods and services. In the model economy, as in the data, manufacturing differ from services by requiring a larger fixed cost and operating technologies with a larger scale.

#### 3.1 Preferences

There is a continuum of consumption wants indexed by  $z$ . For each  $z$ , households make discrete decisions of whether to consume  $c(z)$ , and, if so, home produce  $h(z)$ , each want. Preferences over these decisions are represented by the following utility function:

$$\tilde{u}(c, h) = \int_{z_A}^{+\infty} [h(z) + \delta(1 - h(z))] c(z) dz + z_A \quad (1)$$

where wants  $z \leq z_A$  correspond to subsistence needs ( $A$  is for agriculture) that must always be satisfied, and  $h(z) \leq c(z) \in \{0, 1\}$ . As will be clear with the discussion of technologies,  $z$  indexes the complexity associated with the production of a want.<sup>21</sup>

Since  $\delta \in (0, 1)$ , home production yields more utility, perhaps because it avoids the disutility of public consumption (e.g., sitting next to others on the bus instead of driving your own car), or because it allows to customize final consumption to the particular needs of an individual (e.g., driving your own car allows to use the preferred scheduled and route).<sup>22</sup>

## 3.2 Technologies

Individual wants can be produced using a traditional or a modern (scale) technology. The traditional technology requires only labor as an input and experiences no productivity growth. The modern technology uses both labor and a fixed input of intermediate manufactured inputs to produce up to a maximum scale. Overtime, the productivity associated with the modern technology increases at a constant rate  $\gamma$ .

### 3.2.1 Traditional Technology

Individual wants can be produced using a traditional technology that requires only labor as an input and experiences no productivity growth:

$$y_0(z) = e^{-z}l$$

Labor productivity declines with the index of wants  $z$ , so that high  $z$  goods and services are more complex, and therefore more difficult to produce. The traditional technology does not require manufactured inputs, and therefore exhibits no scale economies. Therefore, all production using the traditional technology is done at home.

### 3.2.2 Modern (Scale) Technology

We also consider a modern production technology that requires a fixed input and is characterized by an efficient scale of production. In particular, production of goods and services associated with a want  $z$  requires a specialized intermediate manufactured input of size  $q$ .

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<sup>21</sup>These preferences over a continuum of satiable wants are related to Matsuyama (2000, 2002) and Murphy, Shleifer and Vishny (1989). On the preference side, the innovation is to incorporate the home-production decision

<sup>22</sup>An alternative way to motivate home-production is to introduce transaction cost. See Buera and Kaboski (2006) from a discussion of the implication of this alternative model.

Given the intermediate input, the technology is linear in labor  $l$  up to a capacity of  $n$ :

$$y(z, t) = \begin{cases} 0 & \text{if } k < q \\ e^{\gamma t} \min \{n, e^{-\lambda z} l\} & \text{if } k = q \end{cases} \quad (2)$$

Furthermore,  $\lambda < 1$ , i.e., the modern technology is relatively more productive than the traditional technology for more complex goods. The modern technology becomes relatively more attractive over time because of technological change at a constant rate  $\gamma$ , and as consumption moves towards more complex wants.

Here  $n$  represents both the capacity and the efficient scale. For example, if a particular  $z$  were laundry, a service, then  $q$  might represent the cost of the laundry machine, which enables one to wash  $n$  loads of laundry when used at capacity.

At home, individuals will produce only one unit of output, and therefore underutilize purchased intermediates, i.e., produce at an “inefficient” scale. For this implication, it is important that the intermediates are indivisible (one cannot be half as productive with half a laundry machine) and specialized (a car cannot substitute for a laundry machine in doing laundry).

### 3.2.3 Distinguishing Sectors

The first distinction between goods and services is made primarily for modeling simplicity. We assume that only goods are used as intermediate inputs, but services are solely final consumption. Goods consumption by households solely represents the purchase of intermediate inputs to home production.

The second, and more substantive, distinction we make between sectors is to assume that goods production is much larger scale than services production. This is consistent with the evidence presented in Section 2.

As we show in the following section, production requiring large intermediate inputs  $q$  and/or done on a large scale  $n$  will tend to be performed on the market. For simplicity we model the extreme limiting case as  $q \rightarrow \infty$ , so that manufactures are exclusively market produced. A further assumption of  $n \rightarrow \infty$ , and  $q/n \rightarrow 0$  bounds the cost of goods. Thus, manufacturing production in the market simplifies to a constant return to scale technology:<sup>23</sup>

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<sup>23</sup>Alternatively, we can assume that  $\frac{q}{n} \rightarrow \alpha$ , a constant that equals the intermediate goods’ share in manufacturing. In this case, manufacturing production in the market simplifies to a constant return to scale technology with fixed factor proportions:

$$y_m(z, t) = e^{\gamma t - \lambda z} \min \{(1 - \alpha) l_m, \alpha k_m\}.$$

$$y_M(z, t) = e^{\gamma t - \lambda z} l_M$$

We also make the further simplification that goods are only intermediates and not valued directly in the utility function. Goods will nevertheless be purchased as final consumption to be used in household production of services. We will relax this assumption in section 5. Including goods as direct final consumption is feasible, but complicates the analysis without yielding much insight. Thus, for every  $z$  there is an intermediate good and a final service.

Finally, within the goods sector we distinguish agriculture as being the least complex goods, those below  $z_A$ .

The assumption that goods production is large scale makes it market rather than home produced.

### 3.3 Equilibrium

We can now state the household's problem and the competitive equilibrium. For each want  $z$ , the household makes three linked binary decisions: whether to consume or not  $c(z)$ , if so whether to home produce or not  $h(z)$ , and again if so, whether to use the modern technology in home production  $m(z)$ .

Normalizing labor as the numeraire, the household takes the wage and the prices of each good  $p_M(z)$  and service  $p_S(z)$  as given, and solves the following static problem at each point in time:

$$\begin{aligned}
& \max_{m(z) \leq h(z) \leq c(z)} \int_{z_a}^{+\infty} [h(z) + \delta(1 - h(z))] c(z) dz + z_A \\
& \text{s.t.} \\
& \int_{-\infty}^{\infty} c(z) \left[ \underbrace{h(z)m(z)p_M(z)}_{\text{manuf. cons.}} + \underbrace{[1 - h(z)]p_S(z, t)}_{\text{service. cons.}} \right] dz = \\
& 1 - \int_{-\infty}^{\infty} h(z) \left[ \underbrace{m(z)e^{\gamma t + \lambda z}}_{\text{modern home production}} + \underbrace{[1 - m(z)]e^z}_{\text{trad. home production}} \right] dz \tag{3}
\end{aligned}$$

The left-hand side of the budget constraint is total market expenditures, while the right-hand side is income/labor supply.

The first-order condition of whether to home produce or market purchase output of a particular  $z$  yields the central intuition for the model:

$$\mu \left[ p_M q \left( 1 - \frac{1}{n} \right) \right] > 1 - \delta \quad (4)$$

The assumption that goods production is large scale makes it market rather than home produced. This can be seen clearly from the the household's first-order condition , i.e., the first order conditions associated with the maximization problem in (3): where,  $\mu$  is the marginal utility of income. The bracketed term represents the cost-savings of market production. Both market and home production use labor (valued at the opportunity cost of time  $w = 1$ ), but the market service requires paying only a fraction  $(1/n)$  of the intermediate goods cost, as opposed to the full goods cost from purchasing the input. Households will use the market if the utility value of this cost-savings (left-hand side) exceeds the lost utility from consuming market- rather than home-produced output (right-hand side). Output that requires large or expensive intermediates (high  $q$  or  $p_M$ ), or has a large efficient scale  $n$  will be home produced. Hence, our assumption that manufacturing requires large intermediates inputs  $q$  and is done on a large scale  $n$  justify the statement that manufacturing is market produced.<sup>24</sup>

The first-order condition with respect to the decision of whether to use the modern technology simply yields that the modern technology is used if the time cost of traditional production sum of the goods and time cost for modern production.

A competitive equilibrium is given by price functions  $p_M(z, t)$ ,  $p_S(z, t)$ , consumption, home production, and technology decisions  $c(z)$ ,  $h(z)$  and  $m(z)$  (associated with purchases of goods and services by households) such that: i) given prices  $p_M(z, t)$  and  $p_S(z, t)$ ,  $c(z)$ ,  $h(z)$  and  $m(z)$  solve (3) ; ii) prices solve zero profits conditions, i.e.,

$$p_M(z, t) = e^{-\gamma t + \lambda z}$$

and

$$p_S(z, t) = \left( 1 + \frac{q}{n} \right) p_M(z, t);$$

iii) markets (i.e., for labor, each  $z$  good, and each  $z$  service) clear.

Next, we characterize the evolution of the structure of production of the economy. This process includes a shift from traditional technologies to modern (scale) technologies, changes in the wants that are home vs. market produced, and a transformation of the sectoral composition of output and employment.

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<sup>24</sup>Strictly speaking, if manufactured goods are only intermediate goods there will not be a utility advantage associated with home-production of manufactures. The following heuristic argument should be understood within generalized model in which there is a utility gain associated with the home-production of manufactures, e.g., because of the possibility of customizing its design.

## 4 Evolution of Structural Change

This section presents the results of the paper, which tie in closely with the facts presented in Section 2, given our assumption of large scale modern technologies (Fact 5), and the larger relative scale of manufacturing (Fact 6). Proposition 1 describes the early transition from the pre-industrial to industrial scale economies and the marketization of previously home production activities, while Proposition 2 describes the later phase of industrialization in which activities return to the home as households begin mass consumption of modern technology intermediates. Thus, together the two propositions lead to rich product cycles (Fact 4), and a growth in manufacturing that is tied to the growth in the consumption of non-food goods (Fact 2). Finally, Proposition 3 shows how the share of the service sector is increasing in its efficient scale of production, thus the model matches the relationship between scale and share (Fact 8). Given the recent growth in the scale of services (Fact 7), Proposition 3 predicts a recent growth in the share of services (Fact 3). The corresponding decline in manufacturing, coupled with the earlier increase yield the hump shape in manufacturing (Fact 1).

### 4.1 Early Structural Transformation

In early times, i.e., for a low enough  $t$ , only the traditional technology is utilized. Since production using the traditional technology requires no specialized inputs, all production is done at home. Households consume the low  $z$  goods first, since all  $z$  are valued symmetrically, but the least complex output is cheapest to produce. An upper bound  $z_0(t)$  defines the range of goods that are produced using the traditional technology. Early on,  $z_0(t)$  also equals the most complex want that is satiated  $\bar{z}(t)$ . This upper bound remains fixed until industrialization.<sup>25</sup>

As productivity improves, the modern technology eventually becomes economically viable. The frontier  $z(=z_0)$  is the first to be replaced by the modern technology, but over time the modern technology becomes more productive for even the less complex output. During this period, the upper range of consumption  $\bar{z}(t)$  increases, and the upper range of consumption produced using the old technology  $z_0(t)$  declines. In particular, there exists a point in time at which the modern technology overtakes the traditional technology for the most complex want that is satiated,  $z = z_0$ :

$$t_0 = \frac{1}{\gamma} \log \left( \frac{1 + \frac{q}{n}}{\delta} \right)$$

---

<sup>25</sup>This meshes with the historical evidence of the pre-industrial economy: relatively stagnant, with a very high fraction of production at home, and at a small scale (Reid, 1935, Deane and Cole, 1967, Mokyr, 1990, 2001).

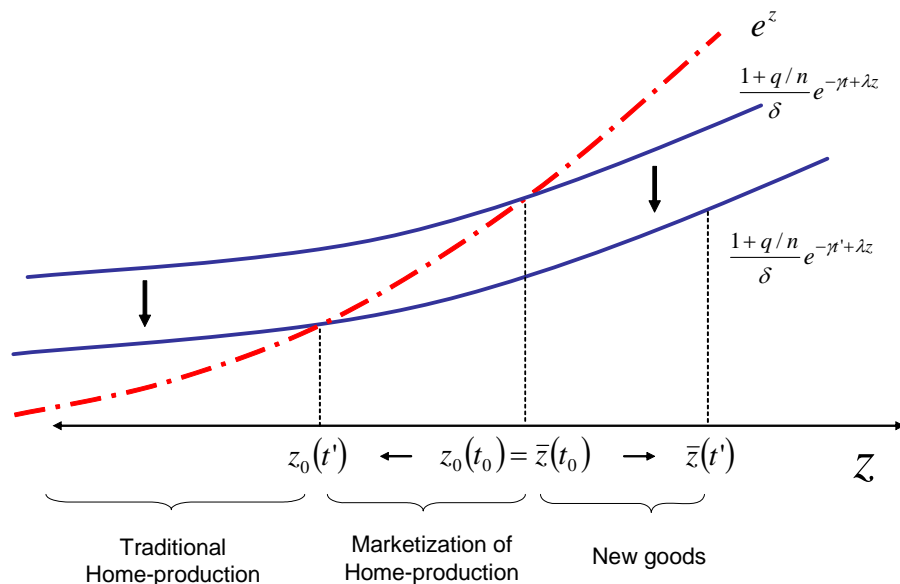


Figure 7: Average Cost per Util, Traditional (dotted) and Modern Technology (solid)–Onset of Industrialization

The timing of the onset of industrialization in the model depends positively on the share of intermediate specialized inputs in the modern technologies,  $q/n$ , and negatively on the rate of productivity growth in the modern technology and the disutility associated with market consumption.<sup>26</sup>

The rise of scale technologies is associated with an increase in  $\bar{z}(t)$  i.e., an expansion of the wants that are satiated, and a decrease in  $z_0(t)$  (a decline of the range of wants satisfied through the traditional technology). Figure 7 illustrates this process. It describe the average cost per util as a function of the complexity of wants for the traditional (dotted) and modern (solid) technologies. Over time, the average cost per util for the modern technology declines.

Whether the new modern production that was previously traditional occurs as market or home production depends on the efficient scale of services relative to the utility advantage of home-production. If the scale of services is sufficiently small relative to the utility advantage of home-production,  $1 + q/n > \delta(1 + q)$ , the advent of the modern technology is associated with a rise in the consumption of intermediate manufactured goods by households to be

<sup>26</sup>In modelling the onset of the industrial revolution as the moment in which a modern technology overcomes a traditional technology we follow Hansen and Prescott (2002). See also Stokey (2001).

used as input in the home production of services. For these wants, services remain home produced, and there is just a transition from a traditional to a modern technology that utilizes intermediate inputs produced with a large scale technology. In the case of wants for which the scale of service production is large relative to the utility advantage of home-production,  $1 + q/n < \delta(1 + q)$ , service production using the modern technology occurs on the market.

The model could be generalized so that different individual wants  $z$  had different parameter  $q$ ,  $n$ , and  $\delta$ , and one can think of examples for the two cases. The provision of clothing services would be an example of the former wants that move straight to being satisfied through home production.<sup>27</sup> Examples of the latter might be laundry, which was washed initially by hand at home, but later washed at a larger scale market laundry utilizing modern laundry equipment, or transportation, which was initially self-produced but increasingly market provided with the introduction of mass transit and rail. For these latter examples, the modern technology requires both market services and manufacturing, and so with growth, both of these sectors increase relative to agriculture.<sup>28</sup> Thus, the model can explain a sizable share for services even early in industrialization, consistent with the evidence shown previously in Figure 1 for the United States.

We summarize the previous discussion in the following proposition.

**Proposition (Industrialization):** *There exist two critical periods  $t_0$  and  $t_1$ ,  $t_0 < t_1$ , such that:*

*i) for  $t < t_0$ , only the traditional technology is utilized, the set of wants that are satiated remains fixed, and all production is done at home, i.e.,  $z_0(t) = \underline{z}(t) = \bar{z}(t) = 0$ ;*

*ii) for  $t_0 \leq t < t_1$ ,*

*(a) the most complex wants are produced using the modern technology,  $z_0(t) \leq z \leq \bar{z}(t)$ , the set of wants satiated expands,  $\partial \bar{z}(t) / \partial t > 0$ , the set of wants produced using the traditional technology contracts,  $\partial z_0(t) / \partial t < 0$ ; and*

*(b) if  $\frac{1+q/n}{1+q} < (>)\delta$ , the most complex wants are satisfied in the market (at home) using the modern technology, and the service and industrial sectors (only the industrial sector) grow relative to agriculture.*

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<sup>27</sup>Nevertheless, in the case of very specialized clothing services, e.g., tuxedo rentals, we do observe the market provision of these services.

<sup>28</sup>Agricultural production, together with housing, are the only home production that are included in National Income accounts.

## 4.2 The Rise of Mass-Consumption

Eventually the goods cost of producing any particular service  $z$  fall enough to induce direct household purchase of the market good and the home production of this service. Services begin returning to home production, but this time using the modern technology. This leads to the *mass consumption* of manufactured goods that are used in the production of services, and therefore is associated with sectoral reallocations in output: the return of market production to the home increases the demand for the given market good (by a factor of  $n$ ), and decreases the purchase of the related service. Thus, the manufacturing sector experiences a boom relative to the service sector, and this contributes to the rising section of the hump-shaped manufacturing trend found in the data.

**Proposition (Mass Consumption):** *Assume  $(1 + q/n)/(1 + q) < \delta$ . Then, for  $t \geq t_1$ , the most complex home-produced wants are produced using the modern technology,  $z_0(t) < z \leq \underline{z}(t) < \bar{z}(t)$ , the set of wants satiated expands,  $\partial \bar{z}(t)/\partial t > 0$ , the set of home-produced wants using the modern technology expands,  $\partial \underline{z}(t)/\partial t > 0$  and  $\partial z_0(t)/\partial t < 0$ ; and the industrial sector grows relative to the service sector.*

The model's prediction on this front is consistent with Fact 2, the rise in the consumption of non-food goods. Also, this consumption could be interpreted as driven by a particular understanding of "discretionary spending", which Katona (1964) claimed characterized the mass consumption society. That is,  $t_1$  is the point in time at which households first satisfy consumption in ways that are more expensive than alternatives (i.e., the cost of modern household production exceeds the cost of market production). The threshold  $t_1$  is also the point in time in which households consumption of market goods expands.

## 4.3 Large Scale Services and the Decline of Manufacturing

The previous sections have developed the model's ability to deliver a long extended rise of industry. This section focuses on the model's implications for the later decline in manufacturing, and corresponding rise in services.<sup>29</sup>

The model predicts that the larger the scale of services, the larger the relative size of services sector. There are two intuitive reasons. First, the larger the scale, the smaller the goods cost per unit. That is, keeping  $q$  constant, the share of intermediate goods is decreasing in scale. Second, the larger the scale, the larger the cost savings of market production of services (which produces at this efficient scale) relative to home production.

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<sup>29</sup>Buera and Kaboski (2006) focus on a related, and complementary explanation for the growth in services: their increasing skill intensity.

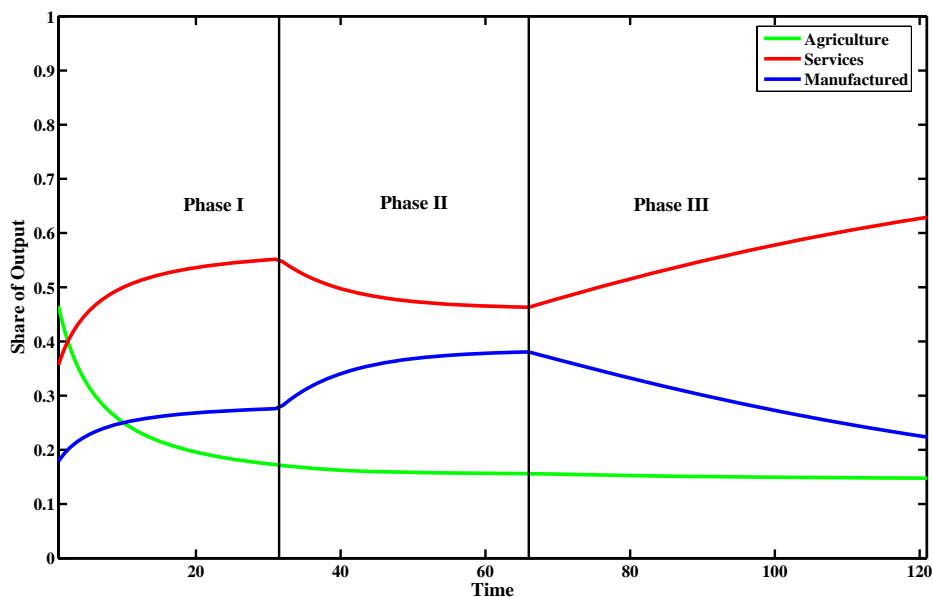


Figure 8: Evolution of Structural Change, Model Economy

The following proposition formalizes this.

**Proposition:** *Both the share of market services (relative to market goods) and the ratio of market labor to home labor are increasing in the the scale of services,  $n$ .*

The proposition is relevant to the recent growth of the service sector and changes in the scale of services. First, given the increasing scale of services (Fact 7), the model would predict a corresponding decline of the manufacturing sector, and rise in services. Second, a model with heterogeneity would predict that aggregations of services with growing scale  $n$  would also have growing service shares (Fact 8).

#### 4.4 Summary

We have presented three phases of growth consistent with (1) an early introduction of scale technologies leading to industrialization and a relative decline in the importance of agricultural output; (2) a somewhat later expansion of industry associated with mass consumption, and (3) still later expansion of services with the growth in their scale. Figure 8 illustrates the three phases of structural change in the model economy.

## **5 Extensions and Generalization**

### **5.1 Explicit Durability/Capital**

### **5.2 Direct Consumption Goods**

To be written.

## **6 Conclusions**

This paper has tried to incorporate the efficient scale of productive units into theory, particularly the distinction between the scale of production in manufacturing, market services, and home produced services, and secular patterns on the efficient scale of production. These factors help provide a unified explanation for broad trends of structural transformation, including not only scale, but also sectoral movements, and rich product cycles between home and market production.

We have also presented a potentially important explanatory factor in understanding the recent growth of the service economy: the increasing scale of services, and the increasing importance of large scale services. To the extent, that these large scale may be improperly classified as services, these trends have implications for revisiting sectoral definitions in the the national income accounts.

**Table 1: Workers per Establishment of Major Industries\*, 1870 & 1850**

Industry Name	Workers per Establishment			
	1870		1850	
	Mean	Median	Mean	Median
Miscellaneous repair shops	2.7	1.0	10.6	2.0
Grain mill products	3.5	2.0	3.0	1.0
Dairy products	3.5	2.0	7.0	4.0
Carpentry and floor work	4.4	2.0	5.5	3.0
Bakery products	4.9	2.5	3.9	2.0
Miscellaneous lumber and wood products	5.1	2.0	5.0	3.0
Crop services	5.4	4.0	13.6	1.5
Wood containers	5.6	2.0	4.9	3.0
Soap, cleaners, and toilet goods	5.9	3.0	5.1	3.0
Footwear, except rubber	5.9	2.0	11.1	3.0
Agricultural chemicals	6.0	3.5	4.0	2.0
Sawmills and planing mills	6.3	3.0	4.1	2.0
Concrete, gypsoum, and plaster products	6.8	1.0	3.7	1.0
Sugar and confectionery products	7.3	4.0	7.9	3.0
Miscellaneous transportation equipment	7.4	2.0	5.5	2.0
Leather tanning and finishing	7.8	2.0	4.5	2.0
Millwork, plywood and structural members	8.0	4.0	7.1	4.0
Leather goods, nec	8.0	2.0	5.2	2.0
Beverages	8.1	3.0	4.5	2.0
Cut stone and stone products	8.3	4.5	6.9	3.0
Ship and boat building and repairing	10.5	6.0	15.8	7.0
Jewelry, silverware and plated ware	10.9	2.0	9.7	5.0
Household furniture	12.4	2.0	7.0	3.0
(continued)				

**Table 1: (Continued)**

<b>Industry Name</b>	<b>Workers per Establishment</b>			
	<b>1870</b>		<b>1850</b>	
	<b>Mean</b>	<b>Median</b>	<b>Mean</b>	<b>Median</b>
Pottery and related products	12.9	6.0	5.0	3.0
Structural clay products	13.7	7.5	10.3	6.0
Cigars	15.1	3.0	6.3	3.0
Newspapers	15.8	6.0	11.3	6.5
Cultery, handtools and hardware	17.1	5.5	12.9	4.0
Hats, capes, and millinery	17.5	3.0	12.6	5.0
Iron and steel foundries	18.4	8.0	14.7	7.0
Engines and turbines	20.0	7.5	45.7	9.5
Farm and garden machinery	20.3	4.0	11.6	3.0
Chewing and smoking tobacco	21.5	12.0	22.9	6.5
Meat products	23.2	8.0	9.5	2.0
Plumbing and heating, except electric	25.7	25.0	17.4	5.0
Mens' and boys' suits and coats	26.0	3.0	20.7	7.0
Paper mills	27.6	18.0	16.2	7.0
Broad-woven fabric mills, wool	54.7	15.0	27.2	8.0
Yarn and thread mills	71.4	42.0	9.7	2.0
Blast furnace and basic steel products	105.2	53.0	70.3	24.0
Overall	10.5	2.0	9.0	3.0

\* Major industries are those industries with at least 10 establishments in the data in both 1870 and 1850. This excludes some important large-scale industries with few establishments (e.g., railroad manufacturing), and some industries that were important in only one of the two periods (e.g., gas production and distribution in 1870, but not 1850). As well as some that were dropped due to differences in classification (e.g., books in 1850 vs. miscellaneous publishing in 1870.)

## A Proof of the Results in the Paper

The various results in the paper follows from the characterization of the household's problem. In this appendix we provide a characterization of this problem and we relate this characterization to the proposition in the paper.

Household choose the set of wants to home-produced using the traditional technology,  $z \in (-\infty, z_0]$ , the set of wants to home-produced using the modern technology,  $z \in (z_0, \underline{z}]$ , and the set of want to be market produced,  $z \in (\underline{z}, \bar{z}]$ , where  $z_0 \leq \underline{z} \leq \bar{z}$ . Thus, households choose thresholds  $z_0$ ,  $\underline{z}$  and  $\bar{z}$  to maximize

$$\max_{z_0 \leq \underline{z} \leq \bar{z}} (1 - \delta) \max \underline{z} + \delta \bar{z}$$

subject to the budget constraint

$$\int_{z_0}^{\underline{z}} q p_M(z, t) dz + \int_{\underline{z}}^{\bar{z}} p_S(z, t) dz = 1 - \int_{-\infty}^{z_0} e^z dz - \int_{z_0}^{\underline{z}} e^{-\gamma t + \lambda z} dz$$

where  $p_M(z, t) = e^{-\gamma t + \lambda z}$  and  $p_S(z, t) = (1 + \frac{q}{n}) p_M(z, t)$ . The first order conditions are

$$\delta + \theta_2 = \mu p_S(\bar{z}, t)$$

$$(1 - \delta) + \theta_1 - \theta_2 = \mu [e^{-\gamma t + \lambda \underline{z}} + q p_M(\underline{z}, t) - p_S(\underline{z}, t)]$$

and

$$-\theta_1 = \mu [e^{z_0} - e^{-\gamma t + \lambda z_0} - q p_M(z_0, t)]$$

where  $\mu$  is the Lagrange multiplier of the budget constraint, while  $\theta_1$  and  $\theta_2$  are the Lagrange multipliers of the inequality constraints,  $z_0 \leq \underline{z} \leq \bar{z}$ .

There are 4 cases to be considered.

**Case 1:  $z_0 = \underline{z} = \bar{z}$**  In this case, all production is done at home using the traditional technology. The most complex want that is satisfied using the traditional technology solves:

$$\int_{-\infty}^{z_0} e^z dz = 1$$

or

$$z_0 = 0.$$

This corresponds to the pre-industrial economy in which the set of wants that are satisfied remain constant over time. This will be the optimal solution as long as the following inequality is satisfied

$$\begin{aligned} e^{z_0} &< \min \left\{ (1+q) e^{-\gamma t + \lambda z_0}, \left(1 + \frac{q}{n}\right) \frac{e^{-\gamma t + \lambda z_0}}{\delta} \right\} \\ &= e^{-\gamma t + \lambda z_0} \min \left\{ (1+q), \frac{1}{\delta} \left(1 + \frac{q}{n}\right) \right\} \end{aligned}$$

This inequality holds for a sufficiently early date, i.e.,

$$t < t_0 = \frac{1}{\gamma} \log \left( \min \left\{ (1+q), \frac{1}{\delta} \left(1 + \frac{q}{n}\right) \right\} \right)$$

**Case 2:  $z_0 = \underline{z} < \bar{z}$**  The first order conditions simplify to

$$\delta = \mu \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda \bar{z}}, \quad (5)$$

$$(1 - \delta) = \mu \left[ e^{z_0} - \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda z_0} \right] \quad (6)$$

and

$$\left(1 + \frac{q}{n}\right) \int_{z_0}^{\bar{z}} e^{-\gamma t + \lambda \bar{z}} dz = 1 - \int_{-\infty}^{z_0} e^z dz \quad (7)$$

Conditions (5), (6) and (7) simplify to two equations in  $\bar{z}$  and  $z_0$

$$\left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda \bar{z}} = \frac{\delta}{1 - \delta} \left[ e^{z_0} - \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda z_0} \right] \quad (8)$$

and

$$\frac{1}{\lambda} \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda \bar{z}} + e^{z_0} - \frac{1}{\lambda} \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda z_0} = 1 \quad (9)$$

Equations (8) and (9) define an upward and a downward sloping curve in the  $(z_0, \bar{z})$  space respectively. It is straightforward to see that  $\partial \bar{z} / \partial t > 0$  as both curves move upwards with productivity. The effect of technological progress on the upper bound of the set of wants that are home produced using the traditional technology  $z_0$  is given by

$$\frac{\partial z_0}{\partial t} = - \frac{\gamma (1 - \delta) \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda z_0}}{\frac{\lambda(1-\delta)+\delta}{\lambda} e^{z_0} - \left(1 + \frac{q}{n}\right) e} < 0,$$

This corresponds to the optimal solution if the following set of inequalities are satisfied:

$$\left(1 + \frac{q}{n}\right) \frac{e^{-\gamma t + \lambda z_0}}{\delta} < e^{z_0} < (1 + q) e^{-\gamma t + \lambda z_0} \quad (10)$$

Alternatively, this is the solution if  $\left(1 + \frac{q}{n}\right) \frac{1}{\delta} < (1 + q)$  and  $t_0 < t < t_1$  where

$$t_1 = \frac{1 - \lambda}{\gamma} \log \left\{ \frac{\delta + (1 - \delta) \lambda}{(1 - \delta) \lambda} - \left(1 + \frac{q}{n}\right) \frac{1}{(1 - \delta) \lambda} \right\} + \frac{\lambda}{\gamma} \log(1 + q).$$

**Case 3:  $z_0 < \underline{z} < \bar{z}$**  This correspond to the situation after the rise of mass consumption. In this case, the first order conditions simplify to

$$\delta = \mu \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda \bar{z}}, \quad (11)$$

$$(1 - \delta) = \mu \left[ e^{-\gamma t + \lambda \underline{z}} + q e^{-\gamma t + \lambda \underline{z}} - \left(1 + \frac{q}{n}\right) e^{-\gamma t + \lambda \underline{z}} \right], \quad (12)$$

$$e^{z_0} - (1 + q) e^{-\gamma t + \lambda z_0} = 0, \quad (13)$$

and

$$e^{z_0} + (1 + q) \left[ e^{-\gamma t + \lambda \underline{z}} - e^{-\gamma t + \lambda z_0} \right] + \left(1 + \frac{q}{n}\right) \left[ e^{-\gamma t + \lambda \bar{z}} - e^{-\gamma t + \lambda \underline{z}} \right] = 1. \quad (14)$$

This correspond to the optimal solution if the following set of inequalities are satisfied:

$$\left(1 + \frac{q}{n}\right) \frac{e^{-\gamma t + \lambda z_0}}{\delta} < (1 + q) e^{-\gamma t + \lambda z_0} < e^{z_0}$$

Equation (13) can be solved for  $z_0$

$$z_0 = \frac{1}{1 - \lambda} \log(1 + q) - \frac{\gamma}{1 - \lambda} t$$

Using (11) and (12) we obtain a linear relationship between  $\bar{z}$  and  $\underline{z}$

$$\underline{z} = \frac{1}{\lambda} \log \left( \frac{(1 - \delta) \left(1 + \frac{q}{n}\right)}{\delta q \left(1 - \frac{1}{n}\right)} \right) + \bar{z}$$

Finally, using (14) it is straightforward to see that  $\bar{z}$  and  $\underline{z}$  increase over time.

**Case 4:**  $z_0 < \underline{z} = \bar{z}$  For this case, the first order conditions simplify to

$$1 = \mu [e^{-\gamma t + \lambda \underline{z}} + q e^{-\gamma t + \lambda \bar{z}}],$$

$$e^{z_0} - e^{-\gamma t + \lambda z_0} - q e^{-\gamma t + \lambda \bar{z}} = 0$$

and

$$e^{z_0} + (1 + q) \frac{1}{\lambda} [e^{-\gamma t + \lambda \underline{z}} - e^{-\gamma t + \lambda z_0}] = 1$$

As in case 3,  $z_0 = \frac{1}{1-\lambda} \log(1+q) - \frac{\gamma}{1-\lambda} t$  and  $\underline{z}$  increases overtime.

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